The Bestselling Pan-African Business Magazine ricai

Angola: Constructing a new country **S Africa:** Dancing with the Russian Bear

Nigeria: New broom at Stock Exchange

Kenya: Milking opportunities Ghana: Cabinet of bitter pills **Ethiopia:** Climate-friendly growth

Telecoms:

The future is brighter

Inside story: Ecobank, Nedbank tie the knot

The rise of Africa's

• CFA Zone CFA 2.500 • Cyprus 3.85 • Denmark DKr 35 • Egypt EE 22 • Ethiopia R 65 • Gambia Da 120 • Ghana GH¢ 10.00 • Indonesia R35,000 • Jamaica \$680 • Jordan JD 3.500 • Kenya KShs 350 • Kuwait KD 1.500 • Lebanon LL 7500.00 • Malaysia RM 15.90 • Mauritius MR 150

• Morocco Dh 30 • Nigeria N 500 • Norway NOK 59 • Oman OR2.00 • Qatar (QR 20 • Rwanda RWF 3000 • Saudi Arabia RIs 20 • Sierra Leone LE 15000 • Singapore \$7,50 • South Africa R35.00 (inc. tax) • Other Southern African Countries R 26.30 (excl. tax) • Sweden 5Kr 33 • Switzerland 5Fr 8.70 • Tanzania T5hs 5,400 • Tunisia TD 4.50 • Turkey 10.00YTL • UAE Dh 20 • Uganda USh 8,700 • Zambia ZMK 25



African Business is proud to be associated with the Choiseul Institute of France in publishing the inaugural ranking of Africa's most promising business leaders under the age of 40.

Africa's Top 100 Young Business Leaders

he Choiseul Institute of France has put together a ranking of the 100 most promising African business leaders under the age of 40. The think-tank is an independent research centre dedicated to policy analyses and global economic governance. Its mission is to promote the reach and influence of France on the international scene.

This ranking, which will become an annual event, has been inspired by the exceptional growth of African countries and the transformations taking place within the continent, says the organisation's president, Dr Pascal Lorot.

"Today, we are witnessing the awakening of Africa," he says. "It is imposing itself as one of the long-term major driving force of global growth." He says that with its dynamic and thriving companies in every sector, Africa is being transformed and is reinventing itself.

The continent has moved beyond the mere exploitation of raw materials and is today becoming "a more mature and diversified economy. Therefore, all around the continent," says Dr Pascal Lorot, "great programmes are being launched, projects are being developed, and growth levers are being created."

He argues that this new paradigm has been made possible by the flood of financing coming from everywhere, but "also and more importantly from those men and women who are main actors of this Africa which is moving forward, which is growing."

Dr Lorot says that nothing would be pos-

impressive competences of those whose actions shape the destiny of their own countries and of the continent".

"The Choiseul 100 Africa," he says, "aims 40 years old and below, who are successful rankings." and have the ambition of lifting Africa to its highest level of economical, societal and had to be citizens of one of the 54 African cultural development."

ing of the top 100 young business leaders tion to the economic development of Africa. in France but this is first time for Africa. In addition to the top 100 list, there is another account. These included considerations such one with rankings from 100-200.

the list are heads of companies, investors networks, potential and leadership. or initiators of large-scale projects. Antoine Hillion, head of Studies and Innovation at the institute, said entry into the list was not determined solely on the basis of wealth.

"Although these people represent the continent's young economic elite, what we were looking for really was social influence. These are the people that we believe will shape the and Louvre Hotels Group. contours of the future Africa. What they all have in common is commitment to excellence, innovative approaches and the will- 42 out of Africa's 54 countries are represented

the institute. It began in the summer of 2013 and Cameroon, 10. Algeria, Tanzania, Côte and the cut-off point was autumn this year. d'Ivoire and Senegal are also well represented. They roped in experts and specialists to help a lot of time and energy checking out facts, sible without "the relentless will, and the figures and claims. They built up a network of represented as the potential suggests.

volunteers in various African countries. "All together," says Hillion, "some 25-30 people worked on the project. We had to set out the methodology of the study, search for and to identify those men and women who are identify suitable profiles and work out the

To be eligible for consideration, candidates states, be 40 years old or younger on 1st Janu-The institute publishes an annual rank- ary 2014 and be making an active contribu-

Several weighted criteria were taken into as: image and reputation, background and Most of the young men and women in skills, power and function, influence and

The total of the scores obtained in the different categories of criteria determines the position of each laureate in the final ranking.

To produce the ranking, the Institute was supported by companies such as RATP, Yves Rocher, Roland Berger, Necotrans, Eiffage Construction, Groupe BPCE, Clyde & Co.

ingness to make sacrifices in pursuit of their in the listing. Countries with the largest number of laureates on the list include: Kenva,18; This was a major, year-long project for Nigeria, 18; Morocco, 17; South Africa, 17;

The sectors that are best represented inidentify candidates for the listing and spent clude finance, agribusiness, ITC but energy, transport and construction are not as well



1. IGHO SANOMI 39	NIGER
Chief Executive Officer Taleveras Group	University of Jos Executive Director, Sarian Oil (2000-01)



MOHAMMED DEWJI 39 TANZANIA Chief Executive Officer





HISHAM EL KHAZINDAR 40 **EGYPT**

Chief Executive Officer CITADEL CAPITAL

American Uni in Cairo, Harvard. ED Invest. Bkg., EFG Hermes

King's College London.

General Manager,

Urbana (1999-01)



ISABEL DOS SANTOS 40 **ANGOLA**

Chairman Unitel International HOLDING



5. TIDIANE DEME 40 SENEGAL

Office Lead Polytechnique Paris. Francophone Africa Senior Consultant, CommonSys (2002-08) GOOGLE



NOMKHITA NQWENI 39 SOUTH AFRICA

Chief Executive Officer Rhodes University. ABSA CAPITAL GM, Alex. Forbes Fin. Services (2008-10)



MEHDITAZI39

Chief Executive Officer SAHAM ASSURANCE

Telecom ParisTech, IN-SEAD. Gen. Sec. Saham Finances (2013-2014)

Southampton Univ.

MOROCCO

ZIMBABWE

UGANDA



. MARLON CHIGWENDE 40

Co-head Sub-Saharan THE CARLYLE GROUP

Head of Africa Princip. Fin., StanChart (2007-11)



ASHISH THAKKAR 33

Autodidact. Chief Executive Officer MARA GROUP Mara Group (since 1996)



0. JANINE DIAGOU WODIÉ 40 CÔTE D'IVOIRE

General Manager NSIA BANOUE

University of Essex. Chief Financial Officer, NSIA, (2005-12)



11. MARK SHUTTLEWORTH 40 Founder

CANONICAL

University of Cape Town Chief Executive Officer, Canonical (2004-10)

SOUTH AFRICA

NIGERIA

CAMEROON



12. KEN ETETE 40

Chief Executive Officer LSE, Harvard. Country CENTURY GROUP rep. Bluewater Offshore Nigeria (2000-01)



JEAN-PAUL MELAGA 39

Head of Africa ESCP Europe. Head Fr Africa, Renais-BANKOF Токуо-Мітѕивіяні sance Capital (2007-08)



14. SÉBASTIEN KADIO-MOROKRO 34 CÔTE D'IVOIRE

Chief Executive Officer PETRO IVOIRE

University of Paris. Deputy CEO, Petro Ivoire (2008-10)



15. PAUL-HARRY AITHNARD 40 Univ. of Paris, HEC Mon-Head of Asset tréal. Dir. of Investments Management ECOBANK BBSP (2007-08)



16. ROSARIO MBASOGO NGUIDANG 35 E. GUINEA

Univ. of Moscow. Mem-Vice-President CEMAC ber Community Cell. CEMAC (2006-10)



17. PETER NJONJO 40 General Manager COCA-COLA EAST

AFRICA

Strathmore College, USIU. General Manager, Kenya, Coca-Cola (2009-11)

KENYA

MOROCCO

SENEGAI



MADAGASCAR 18. HASSANEIN HIRIDJEE 39 President ESCP Europe.

CEO, First Immo DTS-MOOV MADAGASCAR (1999-2005)



Deputy Chief Executive Officer ADDOHA

University of Paris. HEC Montréal. Op. Mgr., Addoha Groupe (2011)



Chief Executive Officer SPOTONE

20. MARIEME JAMME 40

19. SAAD SEFRIOUI 32

University of Lyon, EM Lvon. SpotOne (since 2001)

African Business November 2014 African Business | November 2014

	21. ROLAND AGAMBIRE Chief Executive Officer RLG COMMUNICATIONS	GHANA Ghana Inst. Mgt. Pub. Admin. CEO Roagam Links (2001-04)		31. GENEVIEVE SANGUD Deputy General Manager, Sub-Saharan Africa THE CARLYLE GROUP	Macalester College, Columbia. Gen. Mgr, ECP Nigeria (2004-11)
	22. DELPHINE MAIDOU 4 Chief Executive Officer ALLIANZ GLOBAL CORP. & SPECIALITY OF AFRICA	Univs. of Pittsburgh and Boston. Head Mkt. Mgt, AGCS Canada (2009-12)	A STATE OF THE STA	32. MOULAY ABASS 37 Chief Executive Officer BMCI	MAURITANIA Univ. of Nouakchott. Chair, Mauritanian Football Fed. (2003-07)
	23. JUSTIN STANFORD 31 General Manager 4D1 GROUP	Autodidact. 4Di Group (since 2001)		33. KAMAL BUDHABHAT Chief Executive Officer CRAFT SILICON	Autodidact. Craft Silicon (since 2000)
25	24. PASCAL HOUANGNI-A General Manager Bourse des valeurs MOB. d'Afrique cen.	Univ. Abertay Dundee, IDRAC. Mgr. Mkt and Devlpt., BVAC (2007-12)	(a)	34. SAHBI OTHMANI 36 General Manager NCA-ROUIBA	ALGERIA ESC Tunis, EDHEC Nice. Sales Manager, NCA- Rouiba, (2001-10)
1	25. JOSHUA OIGARA 39 Chief Executive Officer KENYA COMMERCIAL BANK	Univ of Strathmore, Univ. of Perth. CFO, KCB (2011-13)	98	35. BADR ALIOUA 34 Chief Executive Officer WAFA GESTION	MOROCCO Poly. Paris,Ponts Paris Tech. Bus. Analyst, Attijariwafa Cap Mkts
	26. CLARE AKAMANZI 34 General Manager RWANDA DEVELOPMENT BOARD	RWANDA Univ. of Makerere, Univ. of Pretoria. Dep. CEO, Rwanda Dev. Bd (2006-11)		36. BONY DASHACO 36 Chief Executive Officer ACMAR MEDIA GROUP	CAMEROON London Sch. of Bus. and Fin. Univ. Ibadan. Acman Media Group (since 2002
36	27. DENIS SASSOU-NGUES Chief Executive Officer SNPC DISTRIBUTION	Général Leclerc Military School. Gen. Adminis- trator, Cotrade 2005-09)		37. KEN NJOROGE 38 Chief Executive Officer CELLULANT	University of Strathmore Chief Executive Officer, 3mice (1999-2003)
	28. FATIHA CHARRADI 4 Chief Executive Officer OCP Innovation Fund FOR AGRICULTURE	MOROCCO Mohammedia Eng. Sch, Ponts Paris Tech. EO at presidency, OCP (2008-10)		38. JASON NJOKU 32 Chairman Iroko Partners	NIGERIA University of Manchester Iroko Partners (since 2010)
0.00	29. ADRIEN DIOUF 39 General Manager AGENCE UMOA TITRES	SENEGAL Univ.of Paris, McGill. Head Treasury Services, AfreximBank (2013)	130	39. MOHAMED BRIDAA 3 General Manager MICROSOFT TUNISIA	University of Tunis El Manar. Sales Mgr, Microsoft N. Africa (2008-11)
6	30. VERA SONGWE 40 Country Director (Sen, CPV, GMB, GNB, MRT) WORLD BANK	CAMEROON Catholic Univ. Louvain, Univ. Michigan. Gen Mgr Adv., World Bank	No.	40. HADEEL IBRAHIM 31 GENERAL MANAGER MO IBRAHIM FOUNDATION	SUDAN Bristol University. Mo Ibrahim Foundation (since 2006)



	81
intersection.	
	-
10.5	
	-
	_
	7
	1
	. 24
	_
	1
	1

_	
-	
-	
	1 136
	1 1513
	-

	GROUP DRC	BHP
B-100-100	42. SALIM REBRAB 37	ALGERIA
	General Manager Numidis	King's Coll., Univ. of Lancaster, INSEAD. Gen. Mgr. Cevital Food
	43. HYND BOUHIA 40	MOROCCO
	Strategy and Development Director CDG DÉVELOPPEMENT	Univ. Casablanca, Centrale Paris, Harvard.
	44. GACHAO KIUNA 37	KENYA
	Chief Executive Officer Transcentury Group	Imperial College London, Cambridge. Head SSA, McKinsey (2003-09)
	45. WILLIAM NKONTCHO	OU 40 CAMEROON
	Investment Director Emerging Capital Partners	Poly.Paris, Mines Paris Tech, Harvard. Invest. Dir., Sindicatum (2005-08)
	46. LADI DELANO 33	NIGERIA
3	General Manager Bakrie Delano Africa	Autodidact. CEO, Solidarnosc Asia (2004-11)
	47. SAMI MAINICH 39	ALGERIA
	General Manager Maghreb Dow Chemical	Univ. Haute-Alsace, ECPM Strasbourg. Dep. CEO, ACA (2006-11)
	48. KHANYI DHLOMO 39	SOUTH AFRICA
	Chief Executive Officer NDALO MEDIA	Univ. of Witwatersrand, Harvard. Head France, S Africa Tourism (2003-07)
	49. SAFIA HACHICHA 39	TUNISIA
	General Manager Swicorp Tunisia	G. Washington Univ., John Hopkins Univ. EO, Finance Min., Tunisia (2011-12)
	50. GABRIEL CURTIS 39	GUINEA
	General Manager APIP-GUINEA	McGill, Columbia. Risk and Capital Manager, BNY Mellon (2013-14)

41. ERIC MBOMA 40

Chief Executive Officer STANDARD BANK



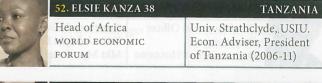
DRC

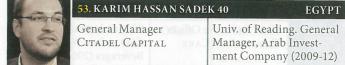
ESCP Europe, Harvard.

Head Africa Comm,

BNY Mellon (2013-14)

-	51. MICHAEL KING'ORI	MACHARIA 39	KENYA
	Chief Executive Officer Seven Seas Technologies	Strathmore Un and Mkt Mgr, (Systems (1998-2	Comtech





54. LAMIA TAZI 39	MOROCCO
General Manager Sотнема	Univ. Liège. Director attached to Chairman's office, Sothema (1997-2000)

-	55. SIM SHA GAYA 39	NIGERIA
	Chief Executive Officer- Konga Online Shopping	G. Washington Univ., Dartmouth, Harvard. CEO, E-motion (2006-12)

56. CYRIL ACHCAR 37	MALI
General Manager Groupe Achcar Mali Industries	ESC Rouen. Deputy Chief Executive Officer, Achcar Group (2001-04)

57. YOLANDA CUBA 37	SOUTH AFRICA
Strategy Director SABMILLER	Univ. of Cape, Univ. KwaZulu-Natal. CEO, Mvelaphanda (2007-11)

4	58. YOUSSEF CHRAIBI 38	MOROCCO
=	Chief Executive Officer Outsourcia	HEC Paris. Senior Consultant, Umanis Consulting (2002-03)

59. CHARLES NJENDU 39	KENYA
Strategy Director Dimension Data Asia-Pacific	Univ. of Mississippi, MIT, Harvard, Wharton. Dir. ASEAN Bus., IBM

60. CHAMS DIAGNE	39 SOUTH AFRICA
Head of Africa VIADEO	ESIG Paris, IGS, Univ. of Lille. Bus. Devlpt. Dir, Viadeo Europe

51

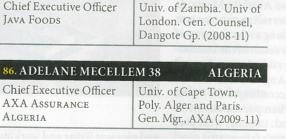
African Business | November 2014 50 African Business | November 2014

-	61. AMY JADESIMI 39 NIGERIA			71. ALASSANE DOUMB	IA 38 CÔTE D'IVOIR
	General Manager LADOL	Oxford, Stanford. Head Mergers & Acq, Gold- man Sachs (2000-03)		Investments and Projects Director SIFCA	ISC Paris. Projects and Finance Director, Sifca (2008-13)
	62. ESKANDAR TOOMA	A 37 EGYPT		72. MINOUSH ABDEL-M	1EGUID 38 EGYP
	Chief Financial Officer Orascom Development Holding	American Univ. Cairo, Univ. Adelphi Brandeis. Mkt Mgr, Orascom DH	6.0	Chief Executive Officer Union Capital Incorporated	American Univ. Cairo, Wharton, Harvard Advs to Chair, Cap Mkt Auth.
	63. MAGATTE WADE 38	SENEGAL		73. RAISIBE LEPULE 37	SOUTH A FRIC
	Chief Executive Officer Tiossan Skin Care	ESG, Columbus Univ. CEO, Adina World Beat Beverages (2004-09)		General Manager TRANSNET PROPERTY	SOUTH AFRIC Univ. KwaZulu-Natal, Univ. Stellenboch. Dep. GM, Transport Ent.
2000	64. YEMI BABINGTON-	ASHAYE 39 NIGERIA		74. MAJID IRAQI 37	MOROCC
A N	Director of the Global Shapers Communities WEF	E. Woolf Coll., Harvard, MIT. Project Mgr., GE Capital London (2011)		General Manager Taqa North Africa	University of Michigan. CFO, CMS Energy Morocco (2005-07)
	65. ISMAEL KONE 37	CÔTE D'IVOIRE		75. MONICA KALONDO) 38 NAMIBI
	General Manager Armajaro Trading Group	University of Toulouse, ESG. Bus. Mgr., Bridge Bank Gp. C.I. (2005-07)		General Manager STIMULUS PRIVATE EQUITY	Univ. of Namibia. Head of Advisory Services, Ned- bank Capital (2003-05)
	66. JAMES MWORIA 36	KENYA		76. AMINE BERRADA-S	OUNNI 40 MOROCCO
2 (1)	General Manager Centum Investment Company	Univ. Strathmore, Univ. of Nairobi. Invest. Dir., Transcentury (2007-08)		Chairman Fenagri	Duke. General Manager, Cafés Ennasr (1997-2002)
	67. ADNANE OUSSIDHO	DUM 37 ALGERIA		77. JOSÉ FILOMENO DO	S SANTOS 36 ANGOLA
rion)	General Manager AVENDIS GROUP	HEM, IAE Toulouse. Country Mgr. Algeria, Procter & Gamble	V	Chairman FSDEA	Univ. Westminster. Chair, African Innovation Foundation (2010-13)
	68. ADNANE OUSSIDHO	OUM 27 R. CONGO	(ST 100)	78. SAMIR KAROUM 38	ALGERIA
	Chief Executive Officer VMK	Ass. Degree Computer Science. Advisor, Min. of Posts & Tel, R. Congo	S.	Chairman Alstom Algeria	ESTP Paris. Gen. Mgr, Areva T&D Algeria (2009-11)
	69. ERIC KACOU 39	CÔTE D'IVOIRE		79. TIAAN BAZUIN 38	SOUTH AFRICA
	General Manager ESPARTNERS	HEC Montreal, ESSEC, Wharton, Harvard. Gen. Mgr, OTG Gp. (2004-10)	9	Chief Executive Officer Namibian Stock Exchange	Univ. of North-West. Listings Manager, NSE (2011-13)











81. RACHID KETTANI 33

Chief Financial Officer

ATTIJARIWAFA BANK

General Manager

83. FRED SWANIKER 36

Chief Executive Officer

AFRICAN LEADERSHIP

84. OLIVIER AVOA 40

SAMSUNG ELECTRONICS

35. MONICA MUSONDA 37

Country Manager

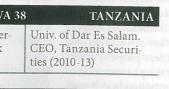
IVORY COAST

JAVA FOODS

AXA ASSURANCE

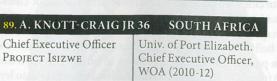
Focus 21

ACADEMY





A)	U 34	ETHIOPIA
	University of Addis Ababa Bostex PLC (s	iderennine who





0. NDIDI NWUNELI 39 **NIGERIA** General Manager Wharton, Harvard. General Manager, FATE Nigeria (2000-02)



MOROCCO

GHANA

Centrale Paris. Strategy

and Development Director, AWB (2008-11)

University of Maputo.

Focus 21 (since 2001)

Consultant, McKinsey

IVORY COAST

ZAMBIA

& Co (2001-05)

Univ. Abidjan, ESC

Afri Xpress (2012-13)

Abidjan, Hult. Dep. CEO,

Stanford.

82. V. DA LUZ GUEBUZA 33 MOZAMBIQUE

91. PATRICK NGOWI 28	TANZAN	
Chairman HELVETIC GROUP	University of Dezhou. Helvetic Group (since 2007)	
What his man te to do a		

92. VINNY LINGHAM 35

General Manager

GYFT



SOUTH AFRICA University of Cape Town. Damellin College. CEO, Yola Inc. (2007-11)



93. MAMADOU TOURE 36 CAMEROON Chief Executive Officer EDHEC Lille, Investment AFRICA 2.0 Director Sub-Saharan Africa, IFC (2004-11)



KENYA Director of Investments Univ. of Pittsburg, OMIDYAR NETWORK Harvard. Strategy Dir., SSA, Google (2011-13)



ETHIOPIA General Manager Univ. of Addis Ababa, ETHIOPIA COMMODITY Univ. of Paris. Op. Mgr., EXCHANGE Bank of Abyssinia



Univ. Lagos and Dundee. Chicago Booth. Head Land Log., Shell Nigeria

NIGERIA

NIGERIA

ZAMBIA

De Beers Mines (2003-04)



Chief Executive Officer Univ. of Lagos. House of Tara International (since 1999)



98. ALFRED OMBUDO K'OMBUDO 35 KENYA Coordinator, Univ. of Nairobi, USIU. EAC Common Market Assoc. Dir., Prosperity WORLD BANK Capital Mgt. (2008-09)



Chief Executive Officer Morehouse College. GIZMOS SOLUTIONS Chair, American Cham-ZAMBIA ber of Commerce Zambia



100. SIBONGILE SAMBO 39 SOUTH AFRICA Chief Executive Officer Univ. Zululand, Univ. S. SRS AVIATION Africa. Hum. Res. Dir.,

STANDARD CHARTERED

BANK BOTSWANA

Mergers & Acq, Deloitte

Touche S Africa (2000-12)

to Chairman, AGCO

Corp. (2007-12)

East and Africa

AGCO CORPORATION